

**OCHILTREE COUNTY HOSPITAL DISTRICT**

**PROPOSED BUDGET**

**FYE 09/30/2026**

***Prepared By***

***Kelly Judice  
Chief Executive Officer***

***Debbie Beck  
Chief Financial Officer***

## INCOME STATEMENT

	2026 BUDGET	2025 BUDGET	2025 YTD ACT	2024 ACTUAL
<b>REVENUE</b>				
Inpatient Revenue	\$ 6,593,320	\$ 5,373,181	\$ 6,455,288	\$ 6,001,589
Outpatient Revenue	\$ 33,824,852	\$ 31,744,357	\$ 29,099,134	\$ 30,175,974
Perryton Health Center	\$ 4,964,855	\$ 4,474,800	\$ 3,771,759	\$ 4,184,646
Home Health / Hospice	\$ 830,116	\$ 590,915	\$ 834,901	\$ 936,368
Seasons Assisted Living Facility	\$ 1,084,281	\$ 1,001,188	\$ 789,697	\$ 755,374
EMS	\$ 1,115,731	\$ -	\$ 1,023,291	\$ -
<b>TOTAL REVENUE</b>	\$ 48,413,155	\$ 43,184,441	\$ 41,974,069	\$ 42,053,950
<b>DEDUCTIONS FROM REVENUE</b>				
Bad Debt	\$ (2,904,789)	\$ (2,746,530)	\$ (2,486,102)	\$ (2,427,939)
Charity	\$ (2,000,000)	\$ (2,000,000)	\$ (1,586,811)	\$ (2,001,905)
Contractuals	\$ (18,396,999)	\$ (16,215,242)	\$ (15,680,324)	\$ (16,024,662)
<b>TOTAL</b>	\$ (23,301,788)	\$ (20,961,773)	\$ (16,692,703)	\$ (20,454,506)
<b>NET PATIENT REVENUE</b>	\$ 25,111,367	\$ 22,222,668	\$ 22,220,832	\$ 21,599,444
<b>OTHER REVENUE</b>				
Revenue Other	\$ 1,200,000	\$ 1,350,000	\$ 1,164,677	\$ 1,283,270
Miscellaneous Income	\$ 1,700,000	\$ 1,453,500	\$ 2,604,542	\$ 2,019,057
Contributions	\$ 5,972	\$ 3,726	\$ 4,310	\$ 4,205
<b>TOTAL</b>	\$ 2,905,972	\$ 2,807,226	\$ 3,773,528	\$ 3,306,532
<b>EXPENSES</b>				
Salaries and Wages	\$ 15,886,839	\$ 15,029,509	\$ 11,610,952	\$ 13,408,343
Employee Benefits	\$ 3,857,849	\$ 4,658,934	\$ 4,473,445	\$ 4,591,696
Supplies	\$ 5,019,784	\$ 4,083,233	\$ 3,674,538	\$ 3,661,367
Contract Services	\$ 6,643,279	\$ 4,259,625	\$ 4,975,165	\$ 4,159,698
Repairs & Maintenance	\$ 135,830	\$ 133,465	\$ 82,665	\$ 152,297
Insurance	\$ 600,000	\$ 400,000	\$ 500,503	\$ 367,744
Legal & Professional	\$ 68,699	\$ 111,228	\$ 40,887	\$ 90,900
Travel and Education	\$ 268,395	\$ 190,520	\$ 125,440	\$ 175,648
Rent Lease Expense	\$ 47,785	\$ 46,807	\$ 49,654	\$ 269,404
Depreciation	\$ 2,600,000	\$ 2,187,401	\$ 2,116,525	\$ 2,250,315
Utilities	\$ 377,004	\$ 367,756	\$ 265,823	\$ 306,956
Other Expense	\$ 570,056	\$ 561,566	\$ 638,441	\$ 611,996
<b>TOTAL EXPENSES</b>	\$ 36,075,520	\$ 32,030,044	\$ 28,554,039	\$ 30,046,363
<b>OPERATING PROFIT &lt;LOSS&gt;</b>	\$ (8,058,181)	\$ (7,000,150)	\$ (2,559,679)	\$ (5,140,387)
Non-Operating income/expense				
Tax Revenue	\$ 6,861,063	\$ 7,257,060	\$ 6,705,143	\$ 7,053,466
Tax Expense	\$ (138,250)	\$ (143,790)	\$ (119,796)	\$ (157,134)
Grant Income	\$ 1,000,000	\$ 910,000	\$ 1,046,106	\$ 144,841
Interest Expense	\$ (150,000)	\$ (200,000)	\$ (155,868)	\$ (217,872)
Ambulance Support	\$ 1,000,000	\$ (455,667)	\$ 486,897	\$ (247,851)
<b>TOTAL NON-OPERATING REVENUE</b>	\$ 8,572,813	\$ 7,367,603	\$ 7,962,481	\$ 6,575,450
<b>PROFIT &lt;LOSS&gt;</b>	\$ 514,632	\$ 367,453	\$ 5,402,803	\$ 1,435,063
Leases				
Leases	\$ 115,000	\$ 214,631	\$ 90,306	\$ 165,910
New Equipment	\$ 1,585,519	\$ 832,185	\$ 604,099	\$ 458,163
New Construction / In progress	\$ -	\$ 850,000	\$ 5,414,837	\$ 4,490,543
Notes Payable	\$ 850,000	\$ 985,662	\$ 968,069	\$ 1,067,548
Depreciation	\$ (2,600,000)	\$ (2,187,401)	\$ (2,116,525)	\$ (2,250,315)
<b>CASH EXPENSES</b>	\$ (49,481)	\$ 695,077	\$ 4,870,479	\$ 6,016,254
<b>CASH PROFIT &lt;LOSS&gt;</b>	\$ 564,113	\$ - 2 - (327,624)	\$ 532,323	\$ (4,581,191)

**OCHILTREE HOSPITAL DISTRICT  
CAPITAL EQUIPMENT**

<u>Departments</u>	<u>FYE 2026</u>	<u>FYE 2027</u>	<u>FYE 2028</u>	<u>TOTAL</u>
Nursing Service	123,300	98,807	13,344	235,451
Swing Bed	123,300	2,864	6,500	132,664
Obstetric	212,523	2,864	43,354	258,741
Nursery	39,281	2,864	67,000	109,145
Surgery	79,378	50,860		130,238
Emergency Room	8,592	6,500,000	250,000	6,758,592
Anesthesia		100,000		100,000
Central Supply / Materials Mgmt				0
Dietary		8,836	11,159	19,995
Radiology				0
Ultrasound	85,000			85,000
Mammography				0
Computed Tomography		60,000		60,000
MRI				0
EKG				0
Pulmonary Rehab				
Respiratory Therapy		75,500		75,500
Laboratory	9,000			9,000
Pharmacy	38,175			38,175
Physical Therapy	10,367			10,367
Home Health				0
Hospice				0
Perryton Health Center	14,472			14,472
The Seasons	70,000			70,000
Crossroads	10,000	120,000		130,000
Information Technology				0
Nursing Administration				0
Quality Improvement				0
Compliance & Risk Mgmt				0
Health Information				0
Engineering	420,000			420,000
Housekeeping				0
Business Office	5,000			5,000
Ambulance	337,131			337,131
Finance				0
Administration				0
<b>TOTAL CAPITAL EQUIPMENT</b>	<b><u>1,585,519</u></b>	<b><u>7,022,595</u></b>	<b><u>391,357</u></b>	<b><u>8,999,470</u></b>

**OCHILTREE HOSPITAL DISTRICT  
CAPITAL EQUIPMENT**

<u>Departments</u>		<u>FYE 2026</u>	
Nursing Service	Hospital Beds, Telemetry Unit	\$	123,300
Swing Bed	Hospital Beds	\$	123,300
Obstetric	Hospital Beds, Fetal Monitoring	\$	212,523
Nursery	Bassinets, Bili Blanket, Warmers	\$	39,281
Surgery	OR Bed, Scope Washer, Cautery Machines	\$	79,378
Emergency Room	Vital Sign Machines, Mayo Stands	\$	8,592
Anesthesia			
Central Supply/Materials Mgmt			
Dietary			
Radiology			
Ultrasound	Ultrasound Machine	\$	85,000
Mammography			
Computed Tomography			
MRI			
EKG			
Respiratory Therapy			
Pulmonary Rehab			
Laboratory	Inventory System	\$	9,000
Pharmacy	Baxter Pumps	\$	38,175
Physical Therapy	Traction Table	\$	10,367
Home Health			
Hospice			

Perryton Health Center	Colposcope, Vaccine Refrigerators and Freezer	\$	14,472
The Seasons	Outside AC Unit, Courtyard Work	\$	70,000
Crossroads	Improvements	\$	10,000
Information Technology			
Quality Improvement			
Compliance & Risk Mgmt			
Health Information			
Engineering	Building, Forklift	\$	420,000
Housekeeping			
Business Office			
Finance	Desk	\$	5,000
Ambulance			
	Ambulance remount, Hamilton T1, IV Pumps, BabyPod, Blood Cooler, Hamilton Software, Blood Warmer	\$	337,131
Administration			
<b>TOTAL CAP. EQUIP.</b>		<b>\$</b>	<b><u>1,585,519</u></b>

FY2026 Tax Rate Analysis

Ochiltree County Hospital District

	2025 Taxable Value	Tax Rate	Sub-Total	98% Collection	Less Fees	Total
	\$1,437,945,374	\$0.100000	\$1,437,945	\$1,409,186	\$159,728	\$1,249,458.47
	\$1,437,945,374	\$0.150000	\$2,156,918	\$2,113,780	\$159,728	\$1,954,051.70
	\$1,437,945,374	\$0.175000	\$2,516,404	\$2,466,076	\$159,728	\$2,306,348.32
	\$1,437,945,374	\$0.200000	\$2,875,891	\$2,818,373	\$159,728	\$2,658,644.93
	\$1,437,945,374	\$0.225000	\$3,235,377	\$3,170,670	\$159,728	\$3,010,941.55
	\$1,437,945,374	\$0.250000	\$3,594,863	\$3,522,966	\$159,728	\$3,363,238.17
	\$1,437,945,374	\$0.300000	\$4,313,836	\$4,227,559	\$159,728	\$4,067,831.40
	\$1,437,945,374	\$0.350000	\$5,032,809	\$4,932,153	\$159,728	\$4,772,424.63
	\$1,437,945,374	\$0.400000	\$5,751,781	\$5,636,746	\$159,728	\$5,477,017.87
<b>2025 No New Revenue</b>	\$1,437,945,374	\$0.430297	\$6,187,436	\$6,063,687	\$159,728	\$5,903,959.09
<b>2025 Proposed Rate</b>	\$1,437,945,374	\$0.430297	\$6,187,436	\$6,063,687	\$159,728	\$5,903,959.09
	\$1,437,945,374	\$0.440000	\$6,326,960	\$6,200,420	\$159,728	\$6,040,692.45
<b>2024 Adopted Rate</b>	<b>\$1,437,945,374</b>	<b>\$0.443122</b>	<b>\$6,371,852</b>	<b>\$6,244,415</b>	<b>\$159,728</b>	<b>\$6,084,687.25</b>
	\$1,437,945,374	\$0.450000	\$6,470,754	\$6,341,339	\$159,728	\$6,181,611.10
	\$1,437,945,374	\$0.460000	\$6,614,549	\$6,482,258	\$159,728	\$6,322,529.75
	\$1,437,945,374	\$0.470000	\$6,758,343	\$6,623,176	\$159,728	\$6,463,448.39
	\$1,437,945,374	\$0.480000	\$6,902,138	\$6,764,095	\$159,728	\$6,604,367.04
	\$1,437,945,374	\$0.490000	\$7,045,932	\$6,905,014	\$159,728	\$6,745,285.69
	\$1,437,945,374	\$0.500000	\$7,189,727	\$7,045,932	\$159,728	\$6,886,204.33
	\$1,437,945,374	\$0.520000	\$7,477,316	\$7,327,770	\$159,728	\$7,168,041.63
	\$1,437,945,374	\$0.550000	\$7,908,700	\$7,750,526	\$159,728	\$7,590,797.57
	\$1,437,945,374	\$0.600000	\$8,627,672	\$8,455,119	\$159,728	\$8,295,390.80
<b>2025 Voter-approval</b>	<b>\$1,437,945,374</b>	<b>\$0.644135</b>	<b>\$9,262,309</b>	<b>\$9,077,063</b>	<b>\$159,728</b>	<b>\$8,917,335.25</b>

FY2025 Tax Rate Analysis

Ochiltree County Hospital District

	2024 Taxable Value	Tax Rate	Sub-Total	98% Collection	Less Fees	Total
	\$1,401,660,810	\$0.100000	\$1,401,661	\$1,373,628	\$143,790	\$1,229,837.59
	\$1,401,660,810	\$0.150000	\$2,102,491	\$2,060,441	\$143,790	\$1,916,651.39
	\$1,401,660,810	\$0.175000	\$2,452,906	\$2,403,848	\$143,790	\$2,260,058.29
	\$1,401,660,810	\$0.200000	\$2,803,322	\$2,747,255	\$143,790	\$2,603,465.19
	\$1,401,660,810	\$0.225000	\$3,153,737	\$3,090,662	\$143,790	\$2,946,872.09
	\$1,401,660,810	\$0.250000	\$3,504,152	\$3,434,069	\$143,790	\$3,290,278.98
	\$1,401,660,810	\$0.300000	\$4,204,982	\$4,120,883	\$143,790	\$3,977,092.78
	\$1,401,660,810	\$0.350000	\$4,905,813	\$4,807,697	\$143,790	\$4,663,906.58
	\$1,401,660,810	\$0.400000	\$5,606,643	\$5,494,510	\$143,790	\$5,350,720.38
<b>2023 Adopted Rate</b>	<b>\$1,401,660,810</b>	<b>\$0.431262</b>	<b>\$6,044,830</b>	<b>\$5,923,934</b>	<b>\$143,790</b>	<b>\$5,780,143.83</b>
	\$1,401,660,810	\$0.440000	\$6,167,308	\$6,043,961	\$143,790	\$5,900,171.41
<b>2024 No New Revenue</b>	<b>\$1,401,660,810</b>	<b>\$0.443122</b>	<b>\$6,211,067</b>	<b>\$6,086,846</b>	<b>\$143,790</b>	<b>\$5,943,056.07</b>
<b>2024 Proposed Rate</b>	<b>\$1,401,660,810</b>	<b>\$0.443122</b>	<b>\$6,211,067</b>	<b>\$6,086,846</b>	<b>\$143,790</b>	<b>\$5,943,056.07</b>
	\$1,401,660,810	\$0.450000	\$6,307,474	\$6,181,324	\$143,790	\$6,037,534.17
	\$1,401,660,810	\$0.460000	\$6,447,640	\$6,318,687	\$143,790	\$6,174,896.93
	\$1,401,660,810	\$0.470000	\$6,587,806	\$6,456,050	\$143,790	\$6,312,259.69
	\$1,401,660,810	\$0.480000	\$6,727,972	\$6,593,412	\$143,790	\$6,449,622.45
	\$1,401,660,810	\$0.490000	\$6,868,138	\$6,730,775	\$143,790	\$6,586,985.21
	\$1,401,660,810	\$0.500000	\$7,008,304	\$6,868,138	\$143,790	\$6,724,347.97
	\$1,401,660,810	\$0.510000	\$7,148,470	\$7,005,501	\$143,790	\$6,861,710.73
	\$1,401,660,810	\$0.520000	\$7,288,636	\$7,142,863	\$143,790	\$6,999,073.49
	\$1,401,660,810	\$0.550000	\$7,709,134	\$7,554,952	\$143,790	\$7,411,161.77
<b>2024 Voter-approval</b>	<b>\$1,401,660,810</b>	<b>\$0.598042</b>	<b>\$8,382,520</b>	<b>\$8,214,870</b>	<b>\$143,790</b>	<b>\$8,071,079.93</b>

**OCHILTREE HOSPITAL DISTRICT  
HISTORICAL SUMMARY**

<u>Tax Rate</u>	<u>No New Revenue Rate</u>	<u>Voter Approval Rate</u>	<u>Proposed Rate</u>	<u>Adopted Rate</u>
2025	0.430297	0.644135	0.430297	
2024	0.443122	0.598042	0.443122	0.443122
2023	0.431262	0.560304	0.431262	0.439255
2022	0.439255	0.724336	0.439255	0.439255
2021	0.552554	0.704016	0.550000	0.550000
2020	0.493967	0.533812	0.493967	0.493967

## STATISTICS

<b>DEPARTMENT</b>	<b>7 mos. actual</b>	<b>2025 annualized</b>	<b>2025 budgeted</b>	<b>PROJECTED 2026</b>
PATIENT DAYS	630	1,080	<b>900</b>	<b>1,000</b>
DELIVERIES	71	122	<b>130</b>	<b>130</b>
NEWBORN DAYS	109	187	<b>220</b>	<b>220</b>
EMERGENCY ROOM VISITS	2,280	3,909	<b>3,500</b>	<b>3,800</b>
EMS RUNS	162	388	-	<b>385</b>
SWING BED DAYS	542	929	<b>400</b>	<b>750</b>
OBSERVATION ADMITS	212	363	<b>325</b>	<b>350</b>
DIETARY MEALS	11,454	19,635	<b>15,000</b>	<b>19,000</b>
PERRYTON HEALTH VISITS	11,655	19,980	<b>22,000</b>	<b>22,000</b>
HOME HEALTH VISITS	1,285	2,203	<b>2,000</b>	<b>2,000</b>
HOSPICE DAYS	695	1,191	<b>500</b>	<b>800</b>
RADIOLOGY EXAMS	2,260	3,874	<b>3,500</b>	<b>3,600</b>
ULTRASOUND	795	1,363	<b>900</b>	<b>1,000</b>
MAMMOGRAMS	215	369	<b>400</b>	<b>375</b>
CT SCANS	896	1,536	<b>1,400</b>	<b>1,400</b>
BONE DENISTY	41	70	<b>125</b>	<b>75</b>
MRI	229	393	<b>300</b>	<b>350</b>
EKG'S	715	1,226	<b>1,200</b>	<b>1,200</b>
RESPIRATORY THERAPY	4,505	7,723	<b>4,000</b>	<b>5,000</b>
PULMONARY REHAB*	1,369	4,107		<b>5,000</b>
LABORATORY TESTS	24,458	41,928	<b>40,000</b>	<b>40,000</b>
SURGERIES	187	321	<b>400</b>	<b>400</b>
ANESTHESIA	207	355	<b>450</b>	<b>450</b>
PHYSICAL THERAPY	6,129	10,507	<b>9,000</b>	<b>10,000</b>
OCCUPATIONAL THERAPY*	90	1,080	-	<b>1,000</b>
SPEECH THERAPY	545	934	<b>600</b>	<b>900</b>
SLEEP STUDIES	32	55	<b>50</b>	<b>50</b>
THE SEASONS STUDIO APT	864	1,481	<b>2,000</b>	<b>1,500</b>
THE SEASONS 1 BEDROOM	4,443	7,617	<b>7,500</b>	<b>7,500</b>
CROSSROADS	1,900	3,257	<b>3,700</b>	<b>3,500</b>