

OCHILTREE COUNTY HOSPITAL DISTRICT

PROPOSED BUDGET

FYE 09/30/2023

Prepared By

***Leroy Schaffner
Chief Executive Officer***

***Debbie Beck
Chief Financial Officer***

***Kelly Judice
Chief Operating Officer***

INCOME STATEMENT

	2023 BUDGET	2022 BUDGET	2022 YTD ACT	2021 ACTUAL
REVENUE				
Inpatient Revenue	\$ 9,052,510.00	\$11,015,761	\$6,980,686	\$10,994,634
Outpatient Revenue	\$ 26,119,482.00	\$22,984,909	\$19,520,567	\$22,195,793
Perryton Health Center	\$ 1,886,640.00	\$1,711,600	\$1,396,606	\$1,612,397
DeWitt Clinic	\$ 1,362,800.00	\$1,140,000	\$1,000,586	\$1,057,979
Home Health / Hospice	\$ 650,000.00	\$597,260	\$484,083	\$615,814
Seasons Assisted Living Facility	\$ 600,000.00	\$440,721	\$221,029	\$424,912
TOTAL REVENUE	\$39,671,432	\$37,890,251	\$29,603,558	\$36,901,529
DEDUCTIONS FROM REVENUE				
Bad Debt	(\$2,380,286)	(\$2,908,548)	(\$2,006,941)	(\$2,369,714)
Charity	(\$1,983,572)	(\$1,100,000)	(\$1,378,359)	(\$1,448,665)
Contractuals	(\$15,075,145)	(\$13,088,466)	(\$11,124,776)	(\$13,549,918)
TOTAL	(\$19,439,002)	(\$17,097,014)	(\$14,510,076)	(\$17,368,296)
NET PATIENT REVENUE	\$20,232,430	\$20,793,237	\$15,093,481	\$19,533,232
OTHER REVENUE				
Revenue Other	\$1,500,000	\$1,206,142	\$2,622,803	\$1,837,095
Miscellaneous Income	\$723,261	\$374,261	\$429,883	\$3,912,090
Contributions	\$2,000	\$2,000	\$7,539	\$19,631
TOTAL	\$2,225,261	\$1,582,403	\$3,060,225	\$5,768,816
EXPENSES				
Salaries and Wages	\$ 13,740,149	\$12,709,677	\$9,065,239	\$11,804,916
Employee Benefits	\$ 3,055,276	\$3,100,000	\$3,473,128	\$3,394,027
Supplies	\$ 4,031,934	\$3,650,534	\$2,895,587	\$3,470,847
Contract Services	\$ 4,000,000	\$4,222,398	\$3,168,313	\$4,020,584
Repairs & Maintenance	\$ 64,031	\$61,007	\$65,238	\$80,271
Insurance	\$ 400,000	\$379,000	\$253,323	\$37,285
Legal & Professional	\$ 76,221	\$65,000	\$46,749	\$27,057
Travel and Education	\$ 163,998	\$149,960	\$96,979	\$135,680
Rent Lease Expense	\$ 152,803	\$134,210	\$103,657	\$163,792
Depreciation	\$ 1,566,051	\$1,757,513	\$1,286,977	\$1,477,098
Utilities	\$ 279,390	\$189,392	\$166,554	\$207,300
Other Expense	\$ 524,884	\$383,898	\$372,958	\$565,424
TOTAL EXPENSES	\$28,554,737	\$26,802,589	\$20,994,701	\$25,384,280
OPERATING PROFIT <LOSS>	(\$5,597,046)	(\$4,426,949)	(\$2,840,995)	(\$82,233)
Non-Operating income/expense				
Tax Revenue	\$6,103,906	\$6,102,306	\$6,257,173	\$6,367,915
Tax Expense	(\$158,201)	(\$150,920)	(\$118,651)	(\$184,595)
Grant Income	\$200,000	\$3,000,000	\$2,906,646	\$94,088
Interest Expense	(\$300,000)	(\$400,000)	(\$263,398)	(\$299,159)
Ambulance Expense	(\$313,745)	(\$225,627)	(\$160,558)	(\$210,850)
TOTAL NON-OPERATING REVENUE	\$5,531,960	\$8,325,759	\$8,621,212	\$5,767,399
PROFIT <LOSS>	(\$65,087)	\$3,898,810	\$5,780,217	\$5,685,166
New Equipment				
	\$522,500	\$1,712,318	\$599,413	
New Construction / In progress				
	\$7,000,000	\$5,800,000	\$3,470,003	
Notes Payable				
	\$985,662	\$790,000	\$852,148	
Depreciation				
	(\$1,566,051)	(\$1,757,513)	(\$1,171,675)	
CASH EXPENSES	\$6,942,111	\$6,544,805	\$4,921,563	\$0
CASH PROFIT <LOSS>	(\$7,007,197)	(\$3,914,116)	\$858,654	\$5,685,166

**OCHILTREE HOSPITAL DISTRICT
SUMMARY OF MISCELLANEOUS REVENUE
FYE 09/30/2023**

REVENUE

Interest Income	(\$300,000)	
General Contributions	(\$2,000)	
Grant Revenue	(\$200,000)	
Nurse Practitioner Lease	(\$156,261)	
Miscellaneous	(\$65,000)	
		(\$723,261)
LESS: Booker Ambulance fees	\$40,000	
Ambulance Support Cost	\$236,245	
Ambulance Capital Expenditure	\$37,500	
		\$313,745

MISCELLANEOUS INCOME (\$409,516)

**OCHILTREE HOSPITAL DISTRICT
CAPITAL EQUIPMENT**

<u>Departments</u>	<u>FYE 2023</u>	<u>FY 2024</u>	<u>FYE 2025</u>	<u>TOTAL</u>
Nursing Service	83,000	7,000		90,000
Swing Bed	8,000	5,000	4,000	17,000
Obstetric	30,000	25,000	15,000	70,000
Nursery	8,000	30,000	30,000	68,000
Surgery				0
Emergency Room		10,000	10,000	20,000
Anesthesia				0
Central Supply / Materials Mgmt				0
Dietary				0
Radiology				0
Ultrasound				0
Mammography				0
Computed Tomography	8,000			8,000
MRI				0
EKG				0
Respiratory Therapy	6,000	28,000	3,000	37,000
Laboratory	29,000	5,000		34,000
Pharmacy	73,000			73,000
Physical Therapy	15,000			15,000
Home Health				0
Hospice				0
Perryton Health Center				0
DeWitt Family Practice				0
The Seasons	500,000			500,000
Crossroads	10,000			10,000
Information Technology	14,000			14,000
Quality Improvement				0
Compliance & Risk Mgmt				0
Health Information		10,000		10,000
Engineering	201,000			201,000
Housekeeping				0
Business Office				0
Ambulance	37,500			37,500
Finance				0
Administration	6,500,000			6,500,000
TOTAL CAPITAL EQUIPMENT	<u>7,522,500</u>	<u>120,000</u>	<u>62,000</u>	<u>7,704,500</u>

**OCHILTREE HOSPITAL DISTRICT
CAPITAL EQUIPMENT**

<u>Departments</u>		<u>FYE 2023</u>
Nursing Service	1 Patient Lift and 1 Lifepak	23,000
	2 Bariatric Beds	60,000
Swing Bed	1 air mattress	8,000
Obstetric	1 Telemetry Unit	30,000
Nursery	1 Neoblu Blue Bililight	8,000
Surgery		
Emergency Room		
Anesthesia		
Central Supply/Materials Mgmt		
Dietary		
Radiology		
Ultrasound		
Mammography		
Computed Tomography	1 Blanket Warmer	8,000
MRI		
EKG		
Respiratory Therapy	1 McGrath Video Laryngoscope	6,000
Laboratory	1 Micro Refrigerator, 1 Gram Stain Hardy Diagnostic, 1 Cyto Spin Centrifuge, Tables and Cabinets for Remodel, 1 Bio Fire Analyzer Start Up Cost	29,000
Pharmacy	Standing Flow Hood & Omnicell for Recovery Room	73,000
Physical Therapy	1 Traction Treatment Table, Nu- Step Exercise Machine	15,000

Home Health		
Hospice		
Perryton Health Center		
DeWitt Family Practice		
The Seasons	Remainder of Remodel	500,000
Crossroads	Widen Exit Doors	10,000
Information Technology	2 Howard Computer Carts(ER)	14,000
Quality Improvement		
Compliance & Risk Mgmt		
Health Information		
Engineering	Storage Building, Riding Mower, Fork Lift, Backhoe Arm Attachment, UTV Replacement	201,000
Housekeeping		
Business Office		
Finance		
Ambulance	Cab & Chasis	37,500
Administration	Phase 3 Surgery (\$1.5M) Clinic (\$5M)	6,500,000
TOTAL CAP. EQUIP.		<u>7,522,500</u>

STATISTICS

DEPARTMENT	7 mos. actual	2022 annualized	2022 budgeted	PROJECTED 2023
PATIENT DAYS	1,125	1,929	1,800	1,900
DELIVERIES	82	141	125	140
NEWBORN DAYS	139	238	185	280
EMERGENCY ROOM VISITS	2,244	3,847	3,100	3,500
SWING BED DAYS	332	569	600	550
DIETARY MEALS	12,613	21,622	19,000	15,000
PERRYTON HEALTH VISITS	6,944	11,904	9,900	12,000
DEWITT CLINIC VISITS	4,721	8,093	6,300	8,000
BLASINGAME CLINIC VISITS	243	417		500
HOME HEALTH VISITS	1,016	1,742	2,150	1,800
HOSPICE DAYS	191	327	550	325
RADIOLOGY EXAMS	2,169	3,718	3,600	3,600
ULTRASOUND	548	939	800	900
MAMMOGRAMS	233	399	400	400
CT SCANS	772	1,323	1,400	1,400
BONE DENISTRY	57	98	80	80
MRI	179	307	300	300
EKG'S	817	1,401	1,000	1,200
RESPIRATORY THERAPY	6,248	10,711	11,000	10,000
LABORATORY TESTS	32,322	55,409	49,924	50,000
SURGERIES	171	293	250	300
ANESTHESIA	288	494	400	500
PHYSICAL THERAPY	4,818	8,259	6,700	8,200
OCCUPATIONAL THERAPY		0	1,000	-
SPEECH THERAPY	7	12	240	-
SLEEP STUDIES	13	22	25	25
THE SEASONS STUDIO APT	262	449	750	600
THE SEASONS 1 BEDROOM	1,304	2,235	3,800	3,000
CROSSROADS	2,113	3,622	3,300	3,500

**OCHILTREE HOSPITAL DISTRICT
SUMMARY OF TAX FUND DISTRIBUTION
FYE 09/30/2023**

Proposed Rate

Proposed Tax Rate Calculated
by Ochiltree Appraisal District

Tax Valuation	1,415,562,520	
Rate per \$100	0.44	
Ad Valorem Tax Revenue	6,228,475	
Collections	98%	
		\$6,103,906
Ochiltree Appraisal District Budget Share	(\$158,201)	
General Fund Deficit	(\$14,518,952)	
		(\$14,677,153)
TAX FUND BALANCE		<u>(\$8,573,247)</u>
Depreciation		<u>\$1,566,051</u>
		<u>(\$7,007,197)</u>

FY2023 Tax Rate Analysis

Ochiltree County Hospital District

	Taxable Value	Tax Rate	Sub-Total	98% Collection	Less Fees	Total
	\$1,415,562,520	\$0.100000	\$1,415,563	\$1,387,251	\$150,920	\$1,236,331.27
	\$1,415,562,520	\$0.150000	\$2,123,344	\$2,080,877	\$150,920	\$1,929,956.90
	\$1,415,562,520	\$0.175000	\$2,477,234	\$2,427,690	\$150,920	\$2,276,769.72
	\$1,415,562,520	\$0.200000	\$2,831,125	\$2,774,503	\$150,920	\$2,623,582.54
	\$1,415,562,520	\$0.225000	\$3,185,016	\$3,121,315	\$150,920	\$2,970,395.36
	\$1,415,562,520	\$0.250000	\$3,538,906	\$3,468,128	\$150,920	\$3,317,208.17
	\$1,415,562,520	\$0.300000	\$4,246,688	\$4,161,754	\$150,920	\$4,010,833.81
	\$1,415,562,520	\$0.350000	\$4,954,469	\$4,855,379	\$150,920	\$4,704,459.44
	\$1,415,562,520	\$0.400000	\$5,662,250	\$5,549,005	\$150,920	\$5,398,085.08
2022 no new revenue	\$1,415,562,520	\$0.439255	\$6,217,929	\$6,093,571	\$150,920	\$5,942,650.56
2022 Proposed Rate	\$1,415,562,520	\$0.439255	\$6,217,929	\$6,093,571	\$150,920	\$5,942,650.56
	\$1,415,562,520	\$0.450000	\$6,370,031	\$6,242,631	\$150,920	\$6,091,710.71
	\$1,415,562,520	\$0.460000	\$6,511,588	\$6,381,356	\$150,920	\$6,230,435.84
	\$1,415,562,520	\$0.470000	\$6,653,144	\$6,520,081	\$150,920	\$6,369,160.97
	\$1,415,562,520	\$0.480000	\$6,794,700	\$6,658,806	\$150,920	\$6,507,886.09
	\$1,415,562,520	\$0.490000	\$6,936,256	\$6,797,531	\$150,920	\$6,646,611.22
	\$1,415,562,520	\$0.500000	\$7,077,813	\$6,936,256	\$150,920	\$6,785,336.35
	\$1,415,562,520	\$0.510000	\$7,219,369	\$7,074,981	\$150,920	\$6,924,061.47
	\$1,415,562,520	\$0.520000	\$7,360,925	\$7,213,707	\$150,920	\$7,062,786.60
2021 Adopted Rate	\$1,415,562,520	\$0.550000	\$7,785,594	\$7,629,882	\$150,920	\$7,478,961.98
	\$1,415,562,520	\$0.600000	\$8,493,375	\$8,323,508	\$150,920	\$8,172,587.62
	\$1,415,562,520	\$0.650000	\$9,201,156	\$9,017,133	\$150,920	\$8,866,213.25
	\$1,415,562,520	\$0.700000	\$9,908,938	\$9,710,759	\$150,920	\$9,559,838.89
maximum roll back rate	\$1,415,562,520	\$0.724336	\$10,253,429	\$10,048,360	\$150,920	\$9,897,440.36

FY2022 Tax Rate Analysis

Ochiltree County Hospital District

	Taxable Value	Tax Rate	Sub-Total	98% Collection	Less Fees	Total
	\$1,132,153,194	\$0.100000	\$1,132,153	\$1,109,510	\$150,920	\$958,590.13
	\$1,132,153,194	\$0.150000	\$1,698,230	\$1,664,265	\$150,920	\$1,513,345.20
	\$1,132,153,194	\$0.175000	\$1,981,268	\$1,941,643	\$150,920	\$1,790,722.73
	\$1,132,153,194	\$0.200000	\$2,264,306	\$2,219,020	\$150,920	\$2,068,100.26
	\$1,132,153,194	\$0.225000	\$2,547,345	\$2,496,398	\$150,920	\$2,345,477.79
	\$1,132,153,194	\$0.250000	\$2,830,383	\$2,773,775	\$150,920	\$2,622,855.33
	\$1,132,153,194	\$0.300000	\$3,396,460	\$3,328,530	\$150,920	\$3,177,610.39
	\$1,132,153,194	\$0.325000	\$3,679,498	\$3,605,908	\$150,920	\$3,454,987.92
	\$1,132,153,194	\$0.350000	\$3,962,536	\$3,883,285	\$150,920	\$3,732,365.46
	\$1,132,153,194	\$0.400000	\$4,528,613	\$4,438,041	\$150,920	\$4,287,120.52
	\$1,132,153,194	\$0.450000	\$5,094,689	\$4,992,796	\$150,920	\$4,841,875.59
	\$1,132,153,194	\$0.460000	\$5,207,905	\$5,103,747	\$150,920	\$4,952,826.60
	\$1,132,153,194	\$0.470000	\$5,321,120	\$5,214,698	\$150,920	\$5,063,777.61
	\$1,132,153,194	\$0.480000	\$5,434,335	\$5,325,649	\$150,920	\$5,174,728.62
	\$1,132,153,194	\$0.490000	\$5,547,551	\$5,436,600	\$150,920	\$5,285,679.64
2020 Adopted Rate	\$1,132,153,194	\$0.493967	\$5,592,463	\$5,480,614	\$150,920	\$5,329,693.90
	\$1,132,153,194	\$0.500000	\$5,660,766	\$5,547,551	\$150,920	\$5,396,630.65
	\$1,132,153,194	\$0.533812	\$6,043,570	\$5,922,698	\$150,920	\$5,771,778.22
2021 Proposed Rate	\$1,132,153,194	\$0.550000	\$6,226,843	\$6,102,306	\$150,920	\$5,951,385.72
2021 no new revenue	\$1,132,153,194	\$0.552554	\$6,255,758	\$6,130,643	\$150,920	\$5,979,722.60
	\$1,132,153,194	\$0.600000	\$6,792,919	\$6,657,061	\$150,920	\$6,506,140.78
	\$1,132,153,194	\$0.650000	\$7,358,996	\$7,211,816	\$150,920	\$7,060,895.85
	\$1,132,153,194	\$0.700000	\$7,925,072	\$7,766,571	\$150,920	\$7,615,650.91
maximum roll back rate	\$1,132,153,194	\$0.704016	\$7,970,540	\$7,811,129	\$150,920	\$7,660,208.84

FY2021 Tax Rate Analysis

Ochiltree County Hospital District

	Taxable Value	Tax Rate	Sub-Total	98% Collection	Less Fees	Total
	\$1,255,197,621	\$0.100000	\$1,255,198	\$1,230,093.67	\$127,768	\$1,102,325.67
	\$1,255,197,621	\$0.150000	\$1,882,796	\$1,845,140.50	\$127,768	\$1,717,372.50
	\$1,255,197,621	\$0.175000	\$2,196,596	\$2,152,663.92	\$127,768	\$2,024,895.92
	\$1,255,197,621	\$0.200000	\$2,510,395	\$2,460,187.34	\$127,768	\$2,332,419.34
	\$1,255,197,621	\$0.225000	\$2,824,195	\$2,767,710.75	\$127,768	\$2,639,942.75
	\$1,255,197,621	\$0.250000	\$3,137,994	\$3,075,234.17	\$127,768	\$2,947,466.17
	\$1,255,197,621	\$0.300000	\$3,765,593	\$3,690,281.01	\$127,768	\$3,562,513.01
	\$1,255,197,621	\$0.325000	\$4,079,392	\$3,997,804.42	\$127,768	\$3,870,036.42
	\$1,255,197,621	\$0.350000	\$4,393,192	\$4,305,327.84	\$127,768	\$4,177,559.84
	\$1,255,197,621	\$0.368250	\$4,622,265	\$4,529,819.93	\$127,768	\$4,402,051.93
2019 Adopted Rate	\$1,255,197,621	\$0.383417	\$4,812,641	\$4,716,388.24	\$127,768	\$4,588,620.24
	\$1,255,197,621	\$0.383644	\$4,815,490	\$4,719,180.55	\$127,768	\$4,591,412.55
	\$1,255,197,621	\$0.396919	\$4,982,118	\$4,882,475.49	\$127,768	\$4,754,707.49
	\$1,255,197,621	\$0.400000	\$5,020,790	\$4,920,374.67	\$127,768	\$4,792,606.67
	\$1,255,197,621	\$0.410000	\$5,146,310	\$5,043,384.04	\$127,768	\$4,915,616.04
	\$1,255,197,621	\$0.450000	\$5,648,389	\$5,535,421.51	\$127,768	\$5,407,653.51
	\$1,255,197,621	\$0.460000	\$5,773,909	\$5,658,430.88	\$127,768	\$5,530,662.88
	\$1,255,197,621	\$0.470000	\$5,899,429	\$5,781,440.24	\$127,768	\$5,653,672.24
	\$1,255,197,621	\$0.480000	\$6,024,949	\$5,904,449.61	\$127,768	\$5,776,681.61
	\$1,255,197,621	\$0.490000	\$6,150,468	\$6,027,458.98	\$127,768	\$5,899,690.98
2020 Proposed Rate	\$1,255,197,621	\$0.493967	\$6,200,262	\$6,076,256.79	\$127,768	\$5,948,488.79
2020 no new revenue	\$1,255,197,621	\$0.493967	\$6,200,262	\$6,076,256.79	\$127,768	\$5,948,488.79
	\$1,255,197,621	\$0.500000	\$6,275,988	\$6,150,468.34	\$127,768	\$6,022,700.34
maximum roll back rate	\$1,255,197,621	\$0.533812	\$6,700,396	\$6,566,387.61	\$127,768	\$6,438,619.61